

When your operator licence is under threat, you need answers fast.

A Traffic Commissioner notice tells you that something serious is happening. It rarely tells you the whole story. TCI turns the public record into a clear picture of what you are dealing with and what to discuss with your adviser.

You are not the first operator to face this kind of problem. We find the closest cases, show what happened to them, identify what separated better and worse outcomes, and tell you what your own evidence adds.

Two levels of focus. One clear decision.

Section-Specific Report	Notice Incident-Specific Report
A public-source answer about the closest published cases and recorded outcomes.	A specific comparison against your notice and evidence, only where it can materially improve the answer.

The Section-Specific Report

We do the public-record work and give you a useful first answer.

What we do

- Find and read the public notice and identify what the Traffic Commissioner is considering.
- Search published cases for the closest matches in issue, licence type, operator structure and scale.
- Compare the recorded outcomes, from less severe action through to revocation or disqualification where relevant.
- Extract what the published record says about cooperation, corrective action, records, responsibility and future confidence.
- Separate what is known from what the notice does not tell us.
- Give you a plain-English view of whether a Notice Incident-Specific Report could add something material.

What you receive

A clear situation summary	Comparable case findings	A next decision
What the notice appears to concern, how serious the recorded issue can be, and what is still unknown.	Named official cases, their recorded outcomes, the reasons given, and the actions visible in less severe outcomes.	Whether public information is enough to give you useful guidance, or whether reviewing your own evidence could materially improve the answer.

A Section-Specific Report is not a lecture about uncertainty. It is the fastest way to get an idea of what could happen before deciding what to do next.

The Incident-Specific Report

We request the notice and relevant evidence only where those documents can materially change the assessment.

What we do with your evidence

- Build a clear chronology of the notice, investigation, vehicle or fleet issue and response.
- Map your evidence against the closest published cases issue by issue.
- Identify where your facts resemble the cases with severe outcomes.
- Identify where your facts resemble cases in which the operator retained some or all of its authorisation.
- Show what evidence supports cooperation, corrective action, management control and working systems.
- Identify missing, weak or contradictory evidence that an adviser may need to address.
- Set out practical next steps and preparation priorities for discussion with your solicitor or qualified transport adviser.

What the finished report looks like

Question	Report answer
What is the risk pattern?	The case involves [REDACTED]. The closest severe cases involved [REDACTED].
What helps the operator?	The less severe cases recorded [REDACTED], including evidence that controls were operating in practice.
What weakens the position?	The current file does not yet establish [REDACTED]. This needs to be addressed with the adviser.
What should happen next?	Preserve [REDACTED], verify [REDACTED] and prepare [REDACTED] before the adviser finalises the response.

The report does not promise a result. It gives the operator and its legal adviser a much clearer factual starting point for preparing one.

We tell you when the deeper work is worth paying for.

The Section-Specific Report is paid work. It gives you the public-record assessment and the closest comparisons.

The Notice Incident-Specific Report is only recommended where your own evidence can materially improve the answer. If it cannot, we tell you that the deeper report is not consequential enough and do not recommend charging the additional fee.

In plain English

Section-Specific Report	Notice Incident-Specific Report
What may be happening, what happened to others and what the public record says was associated with better or worse outcomes.	How your actual evidence compares, what may help or hurt your position, and what practical preparation to discuss with your legal adviser.

What TCI does not do

We do not act as your solicitor, represent you at a hearing or guarantee an outcome. We put together a package of suggestions which have proven instrumental in changing the outcomes of notices issued in the past. This package and any subsequent suggested response or remedial action must be checked and adapted by your legal adviser or qualified transport adviser.

The reason to buy is simple: when the notice lands, you do not have to work out the public record, the comparable cases and the practical questions alone.

Start with the facts. Go deeper only when it matters.